

2011 Fall Plenary Session

Agreements for a Better Future



Action Items

Table of Contents

Agribusiness	1
Art & Culture	3
Economic Development	4
Education	5
Emergency Management	7
Energy	11
Environment.....	12
Financial Business, & Legal Services.....	14
Health Services	15
Real Estate	17
Security.....	18
Sports	19
Tourism	21
Transportation, Infrastructure & Ports.....	23
Water	25

AGRIBUSINESS

ACTION ITEM #1 - AGRIBUSINESS

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Continue with the Technological Exchange Program related to the protection and management of terrestrial and aquatic species.

Target Completion Date: Ongoing

Tactic A): Sonora will finish a statewide management plan for wild dove species and translate it into English for Arizona's technical review. This was sent to the Arizona Game and Fish Department.

Responsible party: Francisco Abarca, Arizona Game and Fish & Hector Valdez, Sonora's Forestry and Game Management Office Director.

Target Completion Date: Summer 2011

Actions Taken: The pigeons' handling plan has been translated and sent to Arizona Game and Fish and it has made its technical analysis in turn and sent it to the State of Sonora. The tactic will be continued together with the Wild Turkey's handling plan, already in draft.

Tactic B): Sonora and Arizona will continue to develop training opportunities for enforcement officers in Sonora regarding wildlife management and sport fisheries.

Responsible party: Francisco Abarca, Arizona Game and Fish Department & Hector Valdez, Sonora's Forestry and Game Management Office Director

Target Completion Date: Ongoing

Actions Taken

The General Direction of Forests and Fauna for Hunting Purposes of the State of Sonora will send a list of issues to the Arizona Game and Fish as to organize a training event on sports fishing and wild fauna handling. The date for this training course will be informed during the following plenary session.

Tactic C): Sonora and Arizona will continue to implement research and management projects regarding aquatic fauna of the shared watershed, black-tailed prairie dog, and javelina.

Responsible party: Francisco Abarca, Arizona Fish and Game Department & Hector Valdez, Sonora's Forestry and Game Management Office Director

Target Completion Date: Ongoing

Actions Taken

A displacement effort of 60 black tail prairie gophers from the North of Sonora was successfully completed in the Las Ciénegas National Conservation Area in South Arizona. This is a Binational effort that included CEDES helped increasing the black tail prairie gophers population in Arizona.

Funding Sources: Arizona (Wildlife Conservation Fund; Sport Fish); and In-kind contributions (including salaries, travel expenses and computer and vehicle costs) from each responsible agency.

Economic Impact: Responsible wildlife management and reestablishment of extirpated wildlife species in the Arizona-Sonora region will provide multiple recreational activities for their citizens and generate important revenues for local economies.

ACTION ITEM #2 - AGRIBUSINESS**Status:** New Continued Refined**Core Area:** Competiveness Quality of Life Sustainability Security**Objective:** Continue to strengthen the Consejo de Agronegocios de Sonora in cooperation with the Arizona Agribusiness Council.**Target Completion Date:** Continue**Tactic A):** A joint conference with Arizona Agribusiness Council and Water Committees of the Sonora-Arizona (Arizona-Mexico Commission) to be held in Mexico.**Responsible party:** Shared responsibility**Target Completion Date:** Ongoing**Tactic B):** Promote joint sessions between the Water and the Agribusiness Committees**Responsible party:** Shared responsibility**Tactic Target Completion Date:** Continue**Estimated Cost:** Travel Expenses**Economic Impact:** Beneficially positive to both Sonora and Arizona**ACTION ITEM #3 - AGRIBUSINESS****Status:** New Continued Refined**Core Area:** Competiveness Quality of Life Sustainability Security**Objective:** Develop a joint response plan to address international food safety incidents.**Target Completion Date:** Ongoing**Tactic A):** Will work on making all parties aware of the availability of the GHP/GAP food safety program.**Responsible party:** Mutual responsibility**Target Completion Date:** Ongoing**Tactic B):** Promote classes offered by the University of Arizona (free of charge) in developing a food safety program.**Responsible party:** Mutual responsibility**Tactic Target Completion Date:** Ongoing**Funding Sources:** USDA/ADA**Economic Impact:** Reduced inspection time, less produce loss to growers, fresher product delivered.**ACTION ITEM #4 - AGRIBUSINESS****Status:** New Continued Refined**Core Area:** Competiveness Quality of Life Sustainability Security**Objective:** Pursue the possibility of handling the Healthy Farms Recognition Program as a joint item with the Health Services Committee.**Target Completion Date:** Ongoing**Tactic A):** The AZ Dept. of Agriculture and the AMC logo's, will be displayed on the certificates issued by the Healthy Farms Recognition Program.**Responsible party:** Mutual responsibility**Tactic Target Completion Date:** Ongoing**Economic Impact:** Those farms certified under this program, will increase their marketing/sales opportunities, and achieve higher production standards.

ART AND CULTURE

ACTION ITEM #1 - ART & CULTURE

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Facilitate agreements and collaborations with public and private institutions in Arizona and Sonora to promote arts, cultural and educational exchanges.

Target Completion Date: June 2012

Tactic A): Begin a series of short-term residencies between the Sonoran Philharmonic Orchestra (OFS) and the University of Arizona Symphony Orchestra, with the goal of touring the OFS in Nogales, Tucson and Phoenix, and the reactivation of Noche de Arizona during the Dr. Alfonso Ortiz Tirado Festival.

Responsible party (Arizona and Sonora):

Completion Date: June 2012

Tactic B): Facilitate a photography exhibition exchange, symposia and workshops between Arizona and Sonora through the Fotoseptiembre Sonora, an annual initiative of the Instituto Sonorense de Cultura.

Tactic C): Develop partnerships and joint initiatives between Instituto Sonorense de Cultura and CALA Alliance (Celebración Artística de Las Americas)

Tactic Target Completion Date:

Funding Sources: Federal Grants

ACTION ITEM #2 – ART & CULTURE

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To continue efforts in collecting and disseminating information regarding current regulations for international arts and cultural exchanges.

Target Completion Date: June 2012

Tactic A): Inventory and review current regulations governing international arts and cultural exchanges in both states.

Funding Sources: Federal Grants

ECONOMIC DEVELOPMENT

ACTION ITEM #1 - ECONOMIC DEVELOPMENT

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Arizona & Sonora Alliance: Aerospace & Defense Strategy

Arizona/Sonora share many common industry targets and economic opportunities. The Economic Development Committee of the Arizona-Mexico Commission recently concluded that one of the most promising industry sectors to pursue – the one presenting the most significant opportunities for growth on both sides of the border – is Aerospace & Defense. The committee agreed that identifying Aerospace & Defense opportunities will be the focus for the next several years.

Tactic A): Collaboration of Sonora and Arizona for the foreign investment attraction

Action 1: Specifically with the Engine Forum Sonora 2012, that will take place in Hermosillo, Sonora the next March 19th & 20th, 2013.

Action 2: Participation together in international aerospace events

Tactic B): Human Capital Development

Action 1: Regarding operator and technician skills we will focus on developing collaboration between training centers on specific training courses and apprenticeship programs required by the aerospace industry on both sides of the border

Action 2: Regarding upper level management and manufacturing skills we will promote student interchange programs aimed towards students who are close to graduating engineering programs or working professionals who need a specialization in a specific engineering field. In a midterm this flow of students across the border could warrant the creation of joint programs between universities on both sides of the border

Tactic C): Supply Chain

Action 1: We will facilitate the meetings between the companies needed to promote the supply chain integration between Sonora and Arizona

EDUCATION

ACTION ITEM # 1 - EDUCATION

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To facilitate the integration of high school students from the United States into Mexican School system.

Target Completion Date: June 2012

Actions taken:

Counseling and training has been given from SEP to establish, under the laws of both countries and in accordance with international conventions, mechanisms to facilitate and simplify the apostille, using electronic means to replace the inefficient traditional schemes.

Following the previous point, a memorandum of understanding is under preparation that will be signed at the next plenary meeting.

Note: The board of education received with great interest and satisfaction the progress of the support program for migrant students that the Arizona Department of Education administers to support children of farm workers in Arizona. The data reflects outstanding achievements. In particular we have the record that these groups of students have raised significantly in school permanency and graduation rates in high school, even above the average.

Tactic A): Maintain communications with the Secretaria de Educación Pública regarding the progress in the development of the alternative system.

Responsible party (Arizona and Sonora): Rafael Romero, Arizona; Aura Patricia De Jesús Lara, Sonora.

Target Completion Date: June 2012

Estimated Cost: Incidental

Funding Sources: Participating Agencies

Economic Impact: Arizona-Minimum, Sonora-Minimum

ACTION ITEM # 2 - EDUCATION

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Avail the Secretaría de Educación y Cultura with the necessary information regarding the integration of Special Needs students into the regular classroom.

Target Completion Date: June 2012

Tactic A): Schedule a meeting with Arizona and Sonora educators of Special Needs children.

Responsible party (AZ & Son): Rafael Romero, AZ; Aura Patricia De Jesús Lara, Son.

Target Completion Date: December 2011

Estimated Cost: Incidental

Funding Sources: Participating Agencies

Economic Impact: Arizona-Minimum, Sonora-Minimum

Progress: During the current semester there will be a program of cooperation and exchange of professors and experts in special education in both states. For this, the first step will be a meeting in the first trimester, between the responsible for education systems from the states of Sonora and Arizona and from the specialized equipment in the field.

ACTION ITEM # 2 (cont.) - EDUCATION

In Addition: In recognition and reciprocity sustained from the effort Arizona over years to greet young Sonoran students under resident status the state of Sonora offers:

Keeping in public institutions of higher education in the entity 100 permanent spaces for students wishing to study in Sonora colleges, free tuition.

To set this action: eligibility criteria must be met, established by the state of Arizona and the receiving institutions, according to the terms and rules that the two entities define.

Finally: in common agreement, all institutions of primary, secondary and higher education in Sonora and Arizona highlight the commitment to intensify trade relations and academic cooperation, scientific, and cultural, through benefit actions to students, teachers, faculty staff and the general population of the two entities.

EMERGENCY MANAGEMENT

ACTION ITEM #1 - EMERGENCY MANAGEMENT

Status: New Continued Refined

Core Area: Competitiveness Sustainability Security Quality of Life

Objective: The Emergency Management Committee will continue training bi-national first response teams; as well as for the implementation of a common system for handling emergency information.

Target Completion Date: November 2012

Tactic A): The State of Arizona will continue to provide training to the first responders of the State of Sonora to include Hazardous Materials Technicians and response training for maquiladoras.

Responsible party: Louis Chaboya

Target Completion Date: November 2012

Actions Taken:

- HazMat Tech course provided to 26 individuals from Nogales, Magdalena, Sonora area – graduation was Feb 2011 (Courtesy of EPA).
- FRA course provided to Nogales, Sonora to
- 60 fire, law, customs, military and Red Cross last month (Sept) and another planned for Rocky Point Oct 19 for about 100 participants (Courtesy of NorthCom/EPA)

Tactic B): The Emergency Management Committee will coordinate the processing of equipment donations and bi-national training. It will include ICS training.

Responsible party (Arizona and Sonora): Lou Trammell, Ing. Ruben Gracia

Target Completion Date: November 2012

Actions Taken:

- Director Trammell coordinated a donation of surplus medical and emergency equipment to Proteccion Civil Sonora.
- State land donated several backpacks, swatters and PPE for Wild Land Firefighting efforts to Nogales, Sonora in July 2011.
- Tubac donating more of the same type of equipment to Sonoyta, Sonora the third week of October.
- Tubac to sell (for \$1.00) an ambulance to Nogales, Sonora Fire later part of October.

Tactic C): The States of Sonora and Arizona will engage in a series of communications exercises to test the bi-national interoperability of their communications systems.

Responsible party (Arizona and Sonora): Louis Chaboya, Ing. Ruben Gracia

Target Completion Date: January 2012

Estimated Cost: \$10,000

Funding Sources: Federal grant (75%) and State Operating Funds

Actions Taken:

- A full-scale exercise is scheduled for April 2012 to test interoperability. Table Top and Functional exercises will also be scheduled

ACTION ITEM #1 (cont.) - EMERGENCY MANAGEMENT

Tactic D): The States of Sonora and Arizona will conduct a table-top exercise during the summer 2012 plenary meeting. Committee will identify representatives for each AMC Committees to determine Bi-national impact on both sides of the border.

Responsible party (Arizona and Sonora): Lou Trammell, Ruben Gracia

Target Completion Date: June 2012

Estimated Cost: \$30,000

Funding Sources: Federal grant (75%) and State Operating Funds

Actions Taken:

- Louie Chaboya introduced the idea to other task forces within the Border 2012 program and they seem to agree that this is a good idea, possibly be a joint effort between AMC and Border 2012.

Tactic E): The States of Sonora and Arizona will engage in a liaison exchange to learn how each State operates in an emergency and develop a bi-national response coordination.

Responsible party (Arizona and Sonora): Lou Trammell, Ing. Ruben Gracia

Target Completion Date: November 2012

Actions Taken:

- During the summer of 2012 Wild Land Fire season there were a few opportunities for Arizona and Sonora to work together. Through E-Team and Louie Chaboya as liaison much was accomplished. More of this type of activity should take place in the future

ACTION ITEM #2 - EMERGENCY MANAGEMENT

Status: New Continued Refined

Core Area: Competitiveness Sustainability Security Quality of Life

Objective: The Emergency Management Committee will develop an all-hazard mitigation plan that identifies threats and identifies projects that will eliminate or reduce risks to the Arizona-Sonora border communities, initially focusing on flood and fire mitigation.

Target Completion Date: November 2012

Tactic A): The States of Arizona and Sonora will gather existing mitigation plans and information related to Arizona border communities; identify funding and planning contractor; and expand existing plans to include Sonora border communities.

Responsible party: Lou Trammell, Ruben Gracia

Tactic Target Completion Date: November 2012

Actions Taken:

- A Hazard Mitigation Plan is being finalized for Santa Cruz County. There was a delay in coordination with Nogales, Sonora on this plan due to flooding issues.

Tactic B): The State of Sonora will research the protocols and methods that the State of Arizona follows, in the issue of knowing and updating the data base of the industries that handle hazardous materials, including the amounts of materials stored, and see the possibility to bring these methods to be applied in the State of Sonora.

Responsible party: Lou Trammell, Ruben Gracia

Target Completion Date: June 2012

Estimated Cost: \$60,000

ACTION ITEM #2 (cont.) - EMERGENCY MANAGEMENT**Funding Sources:** Federal Grant (75%) and State Operating Funds**Actions Taken:**

- COCEF (Program 2012) put an effort to apply for a grant. Unfortunately, the grant was not awarded. We will seek other venues to get support from different stakeholders for funding

ACTION ITEM #3 - EMERGENCY MANAGEMENTStatus: New Continued RefinedCore Area: Competitiveness Sustainability Security Quality of Life**Objective:** The Emergency Management Committee will meet at least four times in coordination with other groups of the Arizona-Mexico Commission and other bi-national groups. These meetings will include the Border Health and Water Committees and Border Issues Committees of the Arizona-Mexico Commission, the Border 2012 Program, and the Border Governor's Conference.**Target Completion Date:** November 2012**Tactic A):** Arizona will identify authority, funding and indemnification for Arizona's emergency units and personnel that respond to Sonoran communities.

Responsible party (Arizona and Sonora): Lou Trammell; Ing. Ruben Gracia

Tactic Target Completion Date: November 2012**Actions Taken:**

- Border 2012 is also addressing the liability issues

Tactic B): Sonora will revise the Safety Law for Emergency Volunteers. Support will be asked to the Emergency Management Worktable of the Border Governors Conference, as well as from Federal Civil Protection, to foment and make pressure for this legislation to be adopted by the State.

Responsible party (Arizona and Sonora): Lou Trammell; Alberto Hernandez

Target Completion Date: June 2012**Tactic C):** Arizona and Sonora will jointly develop an interactive website that will assist our families in developing family emergency plans and family emergency kits.

Responsible party (Arizona and Sonora): Lou Trammell; Ing. Ruben Gracia

Tactic Target Completion Date: June 2012**Actions Taken:**

- Arizona has opened a full time position to hire a web developer to work on overhauling the ADEM website and this project

Tactic D): Follow-up on the MOU signed by the Border Governors Conference, to establish a Mutual Aid Compact, jointly with the Emergency Management Committee of the BGC.

Responsible party (Arizona and Sonora): Lou Trammell; Ing. Ruben Gracia

Target Completion Date: November 2012**Estimated Cost:** \$30,000**Funding Sources:** State and Federal Annual Operating Funds

ACTION ITEM #4 – EMERGENCY MANAGEMENT

New Continued Refined

Core Area: Competitiveness Sustainability Security Quality of Life

Objective: The Emergency Management Committee will continue to work with the US EPA, State of Arizona, Tohono O’odham Nation, Pima, Pinal and Maricopa Counties and the State of Sonora on developing a Tri-National Emergency Response Plan by the Winter 2012 Plenary.

Target Completion Date: November 2012

Tactic A): There will be continued cooperation between all agencies and communities participating in the project until the Tri-National Emergency Response Plan is adopted.

Responsible party: Lou Trammell; Ing. Ruben Gracia

Target Completion Date: November 2012

Actions Taken:

- Per Charles Kmet, Tohono O’odham Nation Emergency Management, April status report: “As far as the Tri-National Plan goes, the draft is complete (minus a few things from Mexico). I met with the contractor that is assisting me last week and she is setting up a meeting between the various fire departments and CBP to discuss the protocols for crossing. I hope that this meeting will be in mid to late May. One of the issues that we need to work out is in regards to the several “unofficial” border crossings that we have on the Nation. They provide quick access to the O’odham communities south of the border, if CBP will allow response vehicles to cross at those points instead of the POE in Lukeville. I would hope that the draft plan can go through legal review at this point.”

Tactic B): The Emergency Management Committee will develop an outreach campaign to inform the first responders, emergency management and private sector of AZMC committee objectives.

Responsible party: Lou Trammell; Ing. Ruben Gracia

Target Completion Date: November 2012

Estimated Cost: \$20,000

Funding Sources: State and Federal Annual Operating Funds

ENERGY

ACTION ITEM #1 - ENERGY

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Establish communication to share knowledge on energy topics.

Responsible party: Arizona, Olivia Doherty, Sonora Carlos Aguiar

Target Completion Date: Ongoing

Tactic A): Develop a report of Energy Offices programs, projects, and activities.

Responsible party (Arizona and Sonora): Both parties

Tactic Target Completion Date: December 31, 2012

Actions taken:

- Annual Reports were sent to each and both entities agreed to do quarterly reports, and constant updates on energy issues of each other's corresponding states and countries.

Tactic B): Coordinate site visits and workshops to promote technology exchange.

Responsible party: Both parties

Tactic Target Completion Date: December 31, 2012

Estimated Cost: \$3,880.00 Arizona \$2,500 USD Sonora

Funding Sources: State Funding – Sonora

Tactic C): The Energy Committee of the AMC will hold a visit for their Sonoran counterparts to visit Arizona and tour some of the state's energy infrastructure. SRP will provide lectures and a helicopter tour for this delegation.

ENVIRONMENT

ACTION ITEM #1 – ENVIRONMENT

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: The Arizona Department of Environmental Quality and the State of Sonora Commission of Ecology and Sustainable Development will share ambient air quality monitoring data each agency collects for communities within the shared border region and enhance public communication.

Target Completion Date: June 2012

Tactic A): Develop and exchange annual reports on ambient air quality data obtained from monitoring equipment in border communities.

Target Completion Date: January 2012

Actions Taken:

- Air quality technical staff from the Arizona Dept. of Environmental Quality (ADEQ) and the Sonora Ecology and Sustainable Development Commission (CEDES) have been in communication regarding information available that could be included in annual reports and shared samples of other annual reports to use as a model.

Impact on Arizona-Sonora Region:

- Arizona: Air quality data sharing will support more effective and efficient decision-making on the subject for the border region.
- Sonora: Rely on a sole information tool for the border region that is more effective and efficient to aid decision-making in regards to air quality.

Tactic B): Establish a system to disseminate ambient air quality information to local governments and the public.

Target Completion Date: June 2012

Actions Taken:

- In October 2011, the Arizona Dept. of Environmental Quality (ADEQ) began posting on its website the particulate matter risk forecasts for the Nogales area, informing local stakeholders about its availability. ADEQ's website also contains wind forecasts for the Yuma area. The Sonora Ecology and Sustainable Development Commission (CEDES) is working with its academic partners to provide similar air quality information.
- In November 2011, the Sonora Ecology and Sustainable Development Commission (CEDES) began posting on their website (www.cedes.gob.mx) air monitoring results for (PM10, PM2.5, Ozone, SO2, NO2, CO) for its stations located in Hermosillo, Nogales, Obregon and Agua Prieta.

Estimated Cost: No additional costs, achievable within programmatic responsibilities.

Funding Sources: Federal Grants

Impact on Arizona-Sonora Region:

Arizona: Increase air quality awareness of the general public and provide local officials tools for designing public policies to improve air quality.

Sonora: Have a more informed public in the border region on the subject of air quality and provide local officials tools for designing public policies to improve air quality.

ACTION ITEM #2 – ENVIRONMENT

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Arizona and Sonora will promote outreach on environmental planning and renewable energy principles to local governments within the shared border region.

ACTION ITEM #2 (cont.) – ENVIRONMENT**Target Completion Date:** June 2012

Tactic A): The Environment Committee will coordinate with the Energy Committee on renewable energy information sources; the Arizona Department of Environmental Quality and the State of Sonora Commission of Ecology and Sustainable Development will share information on available environmental planning or voluntary environmental management programs.

Target Completion Date: December 2011**Actions Taken:**

- The Arizona Department of Environmental Quality has provided information on its Small Communities Environmental Compliance Assistance Program. The Sonora Commission of Ecology and Sustainable Development is compiling information to share on its newly developed ecological planning regulatory program. Both organizations will provide a summary of their programs during the fall plenary in December.

Tactic B): The Arizona Department of Environmental Quality and the State of Sonora Commission of Ecology and Sustainable Development will coordinate with local governments to develop at least one workshop focused on environmental planning/voluntary environmental compliance programs and renewable energy information.

Target Completion Date: June 2012

Potential collaborators are being identified to develop a workshop in Agua Prieta or Nogales, in April 2012

Estimated Cost: No additional costs, achievable within programmatic responsibilities.

Funding Sources: Federal grants

ACTION ITEM #3 – ENVIRONMENTStatus: New Continued RefinedCore Area: Competiveness Quality of Life Sustainability Security

Objective: The Arizona Department of Environmental Quality and the State of Sonora Commission of Ecology and Sustainable Development will foster the increase of environmental ethics in schools on both sides of the border by providing technical support and educational materials to interested municipalities

Arizona Contact: Edna Mendoza, 520-631-7360 Sonora Contact: Joaquin Marruffo, 662-109-2800

Completion Date: December 2013

Tactic A): Develop a pilot plan to foster environmental culture and sustainability practices at elementary and middle schools on both sides of the border

Responsible party (Arizona and Sonora): Arizona – Edna Mendoza, Sonora – Jose Coronado**Estimated Cost:** No additional costs, achievable within programmatic responsibilities

Tactic B): Identify schools on both sides of the border to present an action plan and its objectives, and obtain commitments for participation

Responsible party (Arizona and Sonora): Arizona – Edna Mendoza, Sonora – Jose Coronado**Tactic Target Completion Date:** December 2012

Tactic C): Develop project to increase environmental ethics at interested schools and assist in its implementation with support from technical experts as necessary

Responsible party (Arizona and Sonora): Arizona – Edna Mendoza, Sonora – Jose Coronado**Tactic Target Completion Date:** December 2013**Estimated Cost:** No additional costs, achievable within programmatic responsibilities

FINANCIAL, BUSINESS, & LEGAL SERVICES

ACTION ITEM #1 – FINANCIAL, BUSINESS, & LEGAL SERVICES

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To provide mining businessmen from Sonora and Arizona the foundations for their business, both legal and financial as to promote mining activity in both States, so that local investors have more participation in the development of the sector.

Tactic A): To Arrange and promote events that help developing mining activity.

Tactic B): To Prepare a business guide on the mining industry in Sonora and Arizona, its legal climate and the opportunities for investment, development and supplying of both mining products and services

HEALTH SERVICES

ACTION ITEM #1 – HEALTH SERVICES

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To identify determining factors and take the actions based on evidence to reduce teenagers pregnancy incidence

Tactic A): To develop the course-workshop “Identifying determinant factors and taking actions based on evidence to reduce teenagers pregnancy incidence”

Responsible Party (Arizona): Health Services Department

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for Individuals, II Sanitary Section, General Direction of Sectional Coordination.

Completion Date: March 2012

Tactic B): Bi-national Health Committees will write their own protocols to take the corresponding actions as to achieve the established goals

Responsible Party (Arizona): Arizona Health Services Department, SPO/WHO Office in the Mexico-US Border, Border MACH Project, Centers for Disease Control and Prevention (CDC).

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for Individuals, II Sanitary Section, General Direction of Sectional Coordination, IMSS, Mexico-US Border Health Commission, Bi-national Health Committees.

Completion Date: June 2012

Completion Date: State and Federal

Contact in Arizona: Robert Guerrero

Contact in Sonora: Jaime León Varela

ACTION ITEM #2 – HEALTH SERVICES

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To promote bilingual signposting for local traffic with Municipal Authorities

Tactic A): To establish communication with actual Municipal and State Authorities to begin with the project.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for Individuals, Sonora’s Commission for Tourism Promotion Secretary of Economy, Department of State, Border Municipalities, Secretary of Communication and Transport.

Completion Date: June 2012

Tactic B): To continue implementing the Project with the municipal authorities that will assume their Administrations next September.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for Individuals, Sonora’s Commission for Tourism Promotion Secretary of Economy, Department of State, Border Municipalities, Secretary of Communication and Transport.

Completion Date: December 2012

Funding: State and Municipal

ACTION ITEM #3 – HEALTH SERVICES

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To participate and promote health among immigrant workers along the Mexico-US border. To assess and spread health promoters training curricula throughout the agricultural fields; to make a proposal of housing standards which considers national and international experiences; and to promote bi-national acknowledgement for companies who adopt the health promoters training curricula and revise their housing standards.

Tactic A): To assess and spread health promoters training curricula for those living within the agricultural fields.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Colegio de Sonora (COLSON), Research Center on Food and development (CIAD), Public Health Department, General Direction of Health Services for Individuals.

Completion Date: 6 months

Tactic B): To make a proposal on housing standards which considers national and international experiences.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Colegio de Sonora (COLSON), Research Center on Food and development (CIAD), Public Health Department, General Direction of Health Services for Individuals.

Completion Date: 12 months

FUNDING: State and Federal

ACTION ITEM #4 – HEALTH SERVICES

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To consolidate the Epidemiologic Surveillance Project of Coccidioidomycosis of the four corners.

Tactic A): To arrange the donation of equipment funded by the Border Infectious Disease Surveillance (BIDS) project, to diagnose the Coccidioidomycosis Disease in the State's Public Health Laboratory.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for the Community.

Completion Date: April 2012

Tactic B):

To train the State's Public Health Laboratory staff responsible for completing the tests.

Responsible Party (Arizona): Arizona Health Services Department

Responsible Party (Sonora): Public Health Department, General Direction of Health Services for the Community.

Completion Date: December 2012

REAL ESTATE

ACTION ITEM #1 – REAL ESTATE

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Promote a bi-national symposium for the purpose of education for the professionals in the real estate industry while obtaining feedback so as to develop a plan to promote action item #1.

Action Item Target Completion Date: June 2012

Tactic A): Schedule meetings with key real estate industry professionals to develop symposium that would address every aspect of the real estate industry.

Responsible party (Arizona & Sonora):

- Arizona- Commissioner Judy Lowe
- Sonora –Marco Arturo Moreno Ward

Tactic Target Completion Date: Schedule meetings with key real estate industry professionals to develop symposium that would address every aspect of the real estate industry.

- Real Estate Committee meetings have been held on **December 15, 2011** and **February 1, 2012** with a "Milestone" of assignments completed. Meetings will continue until date of Symposium, June 6, 2012.

Estimated Cost: No additional costs, achievable within programmatic responsibilities.

SECURITY

ACTION ITEM #1 – SECURITY

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To develop an annual mutually beneficial bi-national training program designed to improve public safety operations.

Target Completion Date: September 30, 2012

Tactic A): Identify potential training topics such as: Detection of Stolen Vehicles and Recovery, High Risk Vehicle Stops, Investigations and Officer Safety Tactics and include an estimate of associated costs.

Responsible party: Arizona - Dave Denlinger (DPS) / Sonora-Miguel Sesma Quibrera (SESP) and Dra. Irma Enciso (PGJE)

Target Completion Date: April 30, 2012

Tactic B): Identify available annual training dates

Responsible party: Arizona - Dave Denlinger (DPS) / Sonora-Miguel Sesma Quibrera (SESP) and Dra. Irma Enciso (PGJE)

Target Completion Date: April 30, 2012

Estimated Cost: Each State to be responsible for training costs borne by participating agencies according to the number of attendees.

Funding Sources: See estimated costs response above.

ACTION ITEM #2 – SECURITY

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: To improve information sharing between Arizona public safety organizations and Sonora public safety institutions.

Target Completion Date: September 30, 2012

Tactic A): Learn the capabilities and tactics of existing information systems (such as the C4 centers) to better understand their functionality and response to emergency situations as well as explore opportunities for information exchange with other binational workgroups, organizations and institutions.

Responsible party (Arizona and Sonora): Arizona – Dave Denlinger (DPS) / Sonora – Javier Dagnino (SESP) and Gilberto Gradillas Enríquez (PGJE).

Target Completion Date: September 30, 2011

(Tactic Completed)

Tactic B): Develop provisional model protocols for formal communications between Arizona public safety organizations and Sonora Public Safety institutions.

Responsible party (Arizona and Sonora): Arizona – Dave Denlinger (DPS) / Sonora – Luis Campa Lastra (SESP).

Target Completion Date: July 31, 2012

SPORTS

ACTION ITEM #1 – SPORTSStatus: New Continued RefinedCore Area: Competiveness Quality of Life Sustainability**Objective:** Develop sporting events to promote friendship and cultural relationships between Arizona and Sonora youth.**Target Completion Date:** December 2012**Tactic A):** The creation of Project “International Border Games”, will initiate with the scheduling of 6 events in the year, which will continue to grow, with reciprocal visits in both states and seeking funding to carry them out.**Responsible Party:** Son: Lic.Vicente Ángel Sagrestano Alcaraz, Director de la Comisión del Deporte del Estado de Sonora Az: Richard Saenz, Arizona-México Commission**Tactic B):** Continue with sport clinics for the different disciplines in Sonora by Arizona coaches like former referee Tommy Nuñez of the NBA, Bill Kennedy, D-Backs, etc. and in Arizona for soccer referees by renown Mexican technical judges and directors like Edgardo Codesal, Francisco “Super” Ramirez y/o Enrique Ferreira to teach this clinics.**Responsible Party:** Son: Lic.Vicente Ángel Sagrestano Alcaraz, Director de la Comisión del Deporte del Estado de Sonora Az: : Richard Saenz, Arizona-México Commission**Target Completion Date:** December 2012**Tactic C):** Through the Codeson web page Arizona promises to contact the different professional teams (Suns, Coyotes, Cardinals, D-Backs, etc.) with the purpose that in exchange of the dissemination of events, results, schedule of activities of their organizations, obtain support through donations, endorsements, clinics and other programs that might benefit Sonora’s athletes.**Responsible Party:** Son: Lic.Vicente Ángel Sagrestano Alcaraz, Director de la Comisión del Deporte del Estado de Sonora Az: : Richard Saenz, Arizona-México Commission.**Target Completion Date:** December 2011**ACTION ITEM #2 – SPORTS**Status: New Continued RefinedCore Area: Competiveness Quality of Life Sustainability**Objective:** Promote, improve and strengthen relationships among Sonoran and Arizonan academic institutions in a sports environment.**Target Completion Date:** December 2012**Tactic A):** Continue the relationship between the educational institutions of Sonora and Arizona through the Arizona Interscholastic Association where different academic institutions of Sonora will seek affiliations that would allow them to participate in the Arizona schools sporting event schedule as well as in the future reciprocate the visit**Responsible Party:** Son: Lic.Vicente Ángel Sagrestano Alcaraz, Director de la Comisión del Deporte del Estado de Sonora. Az: : Richard Saenz, Arizona-México Commission.**Target Completion Date:** December 2012

ACTION ITEM #2 (cont.) – SPORTS

Tactic B): Continue with this subcommittee's function of connecting universities in Sonora and Arizona to schedule sports advisory programs, sports exchanges for the youth of both states at this educational level.

Responsible Party: Son: Lic. Vicente Ángel Sagrestano Alcaraz, Director de la Comisión del Deporte del Estado de Sonora Az: : Richard Saenz, Arizona-México Commission.

Target Completion Date: December 2012

TOURISM

ACTION ITEM #1 – TOURISM

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability

The Tourism Committee will continue to work with different communities and organizations to enhance the image of the region, focusing in the distribution and the spreading of the corresponding information to expedite the border crossing on both sides.

Objective: The Tourism Committee will continue to work with different groups and organizations and agencies to improve the communication of the immigration requirements necessary for tourist entrance. The tourism committee will also work on projects to develop a good border image.

Action Item Target Completion Date: December 2012

Tactic A): To coordinate annual meetings with potential visitors, organizations and agencies in the Sonora-Arizona region regarding the needs of information and the channels of communication that are possible and available in both states. The tourism will also provide information regarding perception and reality in terms of immigration.

This meeting will take place in various tourism forums that will be held on both sides of the border including universities of the State of Arizona specifically before spring break. It will be asked of Governor Guillermo Padres Elias on behalf of the tourism workshop of the commissions, his support to present to the federal government with the immigration agency that the FMM (Formato de Migracion Multiple) becomes available in the Mexican Consulates in the State of Arizona.

Responsible Parties: Antonio Proto, Laura French

Item Target Completion Date: December 2012

Tactic B): The Tourism Committee will work with the tourist private industry to help promote tourism products, border medical and health tourism on both sides of the border, it will continue to identify existing initiatives and promotion groups and seek the best collaboration and creation of strategic partnerships among these groups. A listing of events of each state will be made in order to promote bi-national participation and Arizona and Sonora State celebrations will be promoted as well.

Responsible Parties: Antonio Proto, Laura French

Target Completion Date: December 2012

ACTION ITEM #2 – TOURISM

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability

The tourism Committee will work in the area of Security to collaborate in the perception improvement of personal security of the citizens when traveling through Sonora and Arizona.

Objective: The tourism committee will continue advocating for policies that facilitate, legitimate and secure traffic of individuals, groups and available services along the border.

Action Item Target Completion Date: December 2012

Tactic A): Review and develop information for group and individual tourism into Sonora. Each state website will include links with updated travel information on necessary documentation. In

ACTION ITEM #2 (cont.) – TOURISM

the case of Sonora, to promote the Angeles Verdes service that are available for the tourist from Arizona.

Responsible Parties: Antonio Proto, Laura French

Target Completion Date: December 2012

Tactic B): Work with the appropriate entities to extend the hours at the Mariposa port of entry during the Paisano period and during holiday weekends where there is major vehicle traffic. The tourism committee will also ask the CBP (Customs Border Protection) to extend the hours at the Lukeville port of entry and will establish a dialogue with authorities on the Mexican side to make sure appropriate measures are taken for the entry and exit of tourists through the Mariposa port of entry. A hearing will be requested through the General Coordinator of the Sonora Arizona Commission, Lic. Carlos Portillo, to The National Immigration Institute and the CBP (Custom Border Protection) for the tourism committee to express its concerns.

Responsible Parties: Antonio Proto, Laura French

Target Completion Date: December 2012

ACTION ITEM #3 – TOURISM

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability

The tourism committee will align in the competitiveness area that seeks to establish Sonora and Arizona as a competitive global region with diverse economical opportunities.

Objective: The tourism committee will support programs that help detonate the economy in the Sonora Arizona region.

Action Item Target Completion Date: December 2012

Tactic A): To support The Health Services Committee in their action item to promote medical tourism in Sonora and medical services in Arizona. Sonora will develop a guide of medical services and Arizona will compile a list of hospitals currently receiving international patients.

Responsible Parties: Antonio Proto, Laura French

Target Completion Date: December 2012

Tactic B): Review the committee action items of the Arizona-Sonora Commission and support the projects of the tourism committee.

TRANSPORTATION, INFRASTRUCTURE, & PORTS

ACTION ITEM #1 – TRANSPORTATION, INFRASTRUCTURE, & PORTS

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Develop an Arizona-Sonora Border Master Plan. The Arizona-Sonora Border Master Plan will be a binational comprehensive approach to coordinate planning and delivery of transportation infrastructure and land port of entry projects.

Action Item Target Completion Date: June 2012

Tactic A): Create a plan for prioritizing and advancing land port of entry and related transportation infrastructure projects needs.

Responsible party (Arizona and Sonora): Arizona Department of Transportation (ADOT) and Secretaria de Infraestructura y Desarrollo Urbano (SIDUR) and SCT.

Tactic Target Completion Date: June 2012

Tactic B): Develop criteria for prioritizing projects related to existing and new land ports of entry and transportation infrastructure serving the land ports of entry.

Responsible party (Arizona and Sonora): ADOT and SIDUR and SCT

Tactic Target Completion Date: June 2012

Estimated Cost: \$1,000,000

Funding Sources: Federal Highway Administration: \$943,000 ADOT: \$57,000

Economic Impact: The development and implementation of a Border Master Plan for identifying, prioritizing and promoting Land Port of Entry and related transportation infrastructure projects and services over the short, medium and long term will facilitate the process of pursuing and securing funding for the highest ranked and prioritized projects along the Arizona-Sonora border region

ACTION ITEM #2 – TRANSPORTATION, INFRASTRUCTURE, & PORTS

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Expand the Nogales Border Waits Analysis

Action item target completion date: June 2012

Tactic A) Purchase and install an additional reader south of the Mexican Aduanas facility along the Commercial corridor (Nogales, Sonora) to ensure a robust system to accurately measure wait times for northbound commercial freight vehicles.

Responsible party: (Arizona and Sonora Secretaría de Infraestructura y Desarrollo Urbano (SIDUR), Secretaría de Comunicaciones y Transportes (SCT), and Arizona Department of Transportation

Tactic target completion date: June 2012

Estimated cost: \$25,000 – \$30,000

Economic Impact: the installation of the additional reader will enable a more effective and efficient monitoring of commercial traffic and assist regional stakeholders to identify infrastructure and process improvements to enhance competitiveness.

ACTION ITEM #3 – TRANSPORTATION, INFRASTRUCTURE, & PORTSStatus: New Continued RefinedCore Area: Competiveness Quality of Life Sustainability Security**Objective:** Expand and modernize the San Luis I Land Port of Entry

Action Item Target Completion Date: June 2012

Tactic A) Secure funding for the expansion and modernization of the San Luis I Land Port of Entry.

Responsible Party (Arizona and Sonora) Arizona Department of Transportation, Greater Yuma Port Authority, Secretaria de Infraestructura y Desarrollo Urbano

Tactic target completion date: June 2012

Tactic B) Coordinate with the U.S. General Services Administration and the U.S. Customs and Border Protection for an interim expansion of the San Luis I Land Port of Entry and the development of a traffic management plan.**Responsible party:** Arizona Department of Transportation and the Greater Yuma Port Authority.

Tactic target completion date: June 2012

Estimated cost: \$80 million**Funding sources:** U.S. General Services Administration**Economic Impact:** Expanding and modernizing the San Luis I Land Port of Entry will significantly improve the capacity and efficiency of the port of entry; facilitating and expediting the flow of people and goods across the border. The improved capacity and efficiencies will relieve traffic congestion, reduce border crossing time, enhance safety and security, promote commerce and tourism, and improve the quality of life for residents in the region.**ACTION ITEM #4 – TRANSPORTATION, INFRASTRUCTURE, & PORTS**Status: New Continued RefinedCore Area: Competiveness Quality of Life Sustainability Security**Objective:** Support the development of southbound SENTRI lanes at Arizona-Sonora ports of entry.**Action item target completion date:** June 2012**Tactic A):** Work with Customs and Border Protection and the General Services Administration to expand de SENTRI program to apply to southbound border traffic.

Responsible party (Arizona and Sonora): Arizona Department of Transportation.

Tactic target completion date: June 2012**Funding sources:** Arizona Department of Transportation for road improvements and barriers; Customs and Border Protection for cards, readers, and staffing.**Economic Impact:**

Arizona: The change will speed the movement of southbound traffic and reduce congestion in Arizona border communities. Southbound traffic will be more secure and efficient.

Sonora: The program will facilitate cross border commerce and make it more secure and efficient.

WATER

ACTION ITEM #1 – WATER

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: In the Spring of 2012, the AMC Water committee will host a bi-national workshop in Sonora, Mexico to share water management information and experiences related to agriculture to urban water transfers.

ACTION ITEM #2 – WATER

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Support efforts to secure federal and other funding in both countries, including letters of support and conducting outreach to potential funding sources, for continued bi-national activities of the Arizona-Sonora component (San Pedro and Santa Cruz aquifers) of the United States – Mexico Transboundary Aquifer Assessment Program (TAAP), in accord with the IBWC/CILA Joint Cooperative Process dated August 19, 2009. This effort includes building upon existing work and identifying data gaps, technical challenges, reviewing available resources and developing a work plan for the integration of a bi-national hydrologic computer model of the Santa Cruz aquifer, using the existing hydrologic computer models in Sonora and Arizona. The work plan will target completion of the modeling prior to expiration of the TAAP authority in 2016.

ACTION ITEM #3 – WATER

Status: New Continued Refined

Core Area: Competiveness Quality of Life Sustainability Security

Objective: Flooding problem in Agua Prieta / Douglas area. Identify stakeholders to develop a work plan for the construction of infrastructure to prevent flooding and to facilitate the urban development of the City of Agua Prieta and create recreational areas to improve the quality of life of making this a sustainable development